Edward Bellamy was the son of a Baptist minister and raised in western Massachusetts. After studying law, he entered journalism and eventually moved west, founding the Springfield Daily News in 1880 in Illinois. He won some modest success writing fiction, but by far his most successful work was his novel of speculative fiction, Looking Backward. Writing amidst growing labor strife and violent radical movements in the industrial Midwest, Bellamy’s novel offered a utopian vision of a future set in the year 2000 in which the economy and government had advanced to a new stage of development that had left poverty and social conflict behind. The novel was an immediate sensation, spurring a short-lived social movement (which Bellamy encouraged) calling for the nationalization of industries in keeping with what was outlined in the novel.

The novel has minimal plot and primarily develops through a dialogue between two characters. At its start, Julian West, a complacent young Bostonian and heir to a modest fortune, seeks the help of a hypnotist to cure his insomnia and only to awake over a hundred years in the future. Dr. Leete has discovered West’s sleeping form and awakens him, and Leete and his daughter introduce West to the new America of the year 2000. After suffering intensifying boom–bust cycles and continued labor discord, the United States had peacefully but radically replaced the familiar economic, political, and social systems of the Gilded Age with a something quite new, and the new social system had spread through much of the world by the year 2000. At heart, the novel imagines that all economic enterprises had been nationalized and consolidated into a single, integrated economic engine. Private wealth had been abolished. Money had been replaced by a system of “credit cards” that entitled each person to an equal share of the annual economic output of the country. After a period of extended mandatory schooling, all individuals worked at a chosen vocation until late middle age, after which they transitioned into a period of retirement. Government had largely withered away, replaced a system of industrial committees that coordinated economic activity. The leadership of the industrial committees was chosen by the retirees from those who had advanced through the ranks of industry by a merit system. By eliminating the redundancies of separate competitive businesses and fully utilizing the labor force represented by every individual in society, America in 2000 had reached a point of stable, contented prosperity with essentially no crime and gradually improving beauty and intelligence (since no one voluntary chose to mate with the less attractive and dysfunctional once the material benefits of marriage were eliminated and thus antisocial traits were gradually filtered out of the population). At the end of the novel, West awakens again to realize his vision of the year 2000 had all been a dream but now energized to reform society.

“You told me when we were upon the housetop that though a century only had elapsed since I fell asleep, it had been marked by greater changes in the conditions of humanity than many a previous

millennium. With the city before me I could well believe that, but I am very curious to know what some of the changes have been. To make a beginning somewhere, for the subject is doubtless a large one, what solution, if any, have you found for the labor question? It was the Sphinx's riddle of the nineteenth century, and when I dropped out the Sphinx was threatening to devour society, because the answer was not forthcoming. It is well worth sleeping a hundred years to learn what the right answer was, if, indeed, you have found it."

"As no such thing as the labor question is known nowadays," replied Dr. Leete, "and there is no way in which it could arise, I suppose we may claim to have solved it. Society would indeed have fully deserved being devoured if it had failed to answer a riddle so entirely simple. In fact, to speak by the book, it was not necessary for society to solve the riddle at all. It may be said to have solved itself. The solution came as the result of a process of industrial evolution which could not have terminated otherwise. All that society had to do was to recognize and cooperate with that evolution, when its tendency had become unmistakable.

"I can only say," I answered, "that at the time I feel asleep no such evolution had been recognized."

"It was in 1887 that you fell into this sleep, I think you said."

"Yes, May 30th, 1887."

My companion regarded me musingly for some moments. Then he observed, "And you tell me that even then there was no general recognition of the nature of the crisis which society was nearing? Of course, I fully credit your statement. The singular blindness of your contemporaries to the signs of the times is a phenomenon commented on by many of our historians, but few facts of history are more difficult for us to realize, so obvious and unmistakable as we look back seem the indications, which must also have come under your eyes, of the transformation about to come to pass. I should be interested, Mr. West, if you would give me a little more definite idea of the view which you and men of your grade of intellect took of the state and prospects of society in 1887. You must, at least, have realized that the widespread industrial and social troubles, and the underlying dissatisfaction of all classes with the inequalities of society, and the general misery of mankind, were portents of great changes of some sort."

"We did, indeed, fully realize that," I replied. "We felt that society was dragging anchor and in danger of going adrift. Whither it would drift nobody could say, but all feared the rocks."

"Nevertheless," said Dr. Leete, "the set of the current was perfectly perceptible if you had but taken pains to observe it, and it was not towards the rocks, but toward a deeper channel."

"We had a popular proverb," I replied, "that 'hindsight is better than foresight,' the force of which I shall now, no doubt, appreciate more fully than ever. All I can say is, that the prospect was such when I went into that long sleep that I should not have been surprised had I looked down from your housetop today on a heap of charred and moss-grown ruins instead of this glorious city."

... What should you name as the most prominent feature of the labor troubles of your day?"

"Why, the strikes, of course," I replied.

"Exactly; but what made the strikes so formidable?"

"The great labor organizations."

"And what was the motive of these great organizations?"

"The workmen claimed they had to organize to get their rights from the big corporations," I replied.

"That is just it," said Dr. Leete, "the organization of labor and the strikes were an effect, merely, of the concentration of capital in greater masses than had ever been known before. Before this concentration began, while as yet commerce and industry were conducted by innumerable petty concerns with small capital, instead of a small number of great concerns with vast capital, the individual
workman was relatively important and independent in his relations to the employer. Moreover, when a little capital or a new idea was enough to start a man in business for himself, workingmen were constantly becoming employers and there was no hard and fast line between the two classes. Labor unions were needless then, and general strikes out of the question. But when the era of small concerns with small capital was succeeded by that of the great aggregations of capital, all this was changed. The individual laborer who had been relatively important to the small employer was reduced to insignificance and powerlessness over against the great corporation, while, at the same time, the way upward to the grade of employer was closed to him. Self-defense drove him to union with his fellows.

“The records of the period show that the outcry against the concentration of capital was furious. Men believed that it threatened society was a form of tyranny more abhorrent than it had ever endured. They believed that the great corporations were preparing for them the yoke of a baser servitude than had ever been imposed on the race, servitude not to men but to soulless machines incapable of any motive but insatiable greed. Looking back, we cannot wonder at their desperation, for certainly humanity was never confronted with a fate more sordid and hideous than would have been the era of corporate tyranny which they anticipated.

“Meanwhile, without being in the smallest degree checked by the clamor against it, the absorption of business by ever larger monopolies continued. In the United States, where this tendency was later in developing than in Europe, there was not, after the beginning of the last quarter of the century, any opportunity whatever for individual enterprise in any important field of industry, unless backed by a great capital. During the last decade of the century, such small businesses as still remained were fast failing survivals of a past epoch, or more parasites on the great corporations, or else existed in fields too small to attract the great capitalists. Small businesses, as far as they still remained, were reduced to the condition of rats and mice, living in holes and corners, and counting on evading notice for the enjoyment of existence. The railroads had gone on combining till a few great syndicates controlled every rail in the land. In manufactories, every important staple was controlled by a syndicate. These syndicates, pools, trusts, or whatever their name, fixed prices and crushed all competition except when combinations as vast as themselves arose. Then a struggle, resulting in a still greater consolidation, ensued. . . . Having no business of his own to put his money in, the small capitalist, at the same time that he took service under the corporation, found no other investment for his money but its stocks and bonds, thus becoming doubly dependent upon it.

“The fact that the desperate popular opposition to the consolidation of business in a few powerful hands had no effect to check it, proves that there must have been a strong economical reason for it. The small capitalists, with their innumerable petty concerns, had, in fact, yielded the field to the great aggregations of capital, because they belonged to a day of small things and were totally incompetent to the demands of an age of steam and telegraphs and the gigantic scale of its enterprises. To restore the former order of things, even if possible, would have involved returning to the day of stage-coaches. Oppressive and intolerable as was the regime of the great consolidations of capital, even its victims, while they cursed it, were forced to admit the prodigious increase of efficiency which had been imparted to the national industries, the vast economies effected by concentration of management and unity of organization, and to confess that since the new system had taken the place of the old, the wealth of the world had increased at a rate before undreamed of. To be sure this vast increase had gone chiefly to make the rich richer, increasing the gap between the rich and the poor; but the fact remained that, as a means merely of producing wealth, capital had been proved efficient in proportion to its consolidation. The restoration of the old system with the subdivision of capital, if it were possible, might indeed bring back a greater equality of conditions with more individual dignity and freedom, but it would be at the price of general poverty and the arrest of material progress.

“Was there, then, no way of commanding the services of the mighty wealth-producing principle of consolidated capital, without bowing down to a plutocracy like that of Carthage? As soon as men
began to ask themselves these questions, they found the answer ready for them. The movement toward the conduct of business by larger and larger aggregations of capital, the tendency toward monopolies, which had been so desperately and vainly resisted, was recognized at last, in its true significance, as a process which only needed to complete its logical evolution to open a golden future to humanity.

“Early in the last century the evolution was completed by the final consolidation of the entire capital of the nation. The industry and commerce of the country, ceasing to be conducted by a set of irresponsible corporations and syndicates of private persons at their caprice and for their profit, were intrusted to a single syndicate representing the people, to be conducted in the common interest for the common profit. The nation, that is to say, organized as the one great business corporation in which all other corporations were absorbed; it became the one capitalist in the place of all other capitalists, the sole employer, the final monopoly in which all previous and lesser monopolies were swallowed up, a monopoly in the profits and economies of which all citizens shared. In a word, the people of the United States concluded to assume the conduct of their own business, just as one hundred odd years before they had assumed the conduct of their own government, organizing now for industrial purposes on precisely the same grounds that they had then organized for political purposes. At last, strangely late in the world’s history, the obvious fact was perceived that no business is so essentially the public business as the industry and commerce on which the people’s livelihood depends, and that to entrust it to private persons to be managed for private profit, is a folly similar in kind, though vastly greater in magnitude, to that of surrendering the functions of political government to kings and nobles to be conducted for their personal glorification.

“Such a stupendous change as you describe,” said I, “did not, of course, take place without great bloodshed and terrible convulsions.”

“My good fellow!” replied Dr. Leete, “there was absolutely no violence. The change had been long foreseen. Public opinion had become fully ripe for it, and the whole mass of the people was behind it. There was no more possibility of opposing it by force than by argument. On the other hand the popular sentiment toward the great corporations and those identified with them had ceased to be one of bitterness, as they came to realize their necessity as a link, a transition phase, in the evolution of the true industrial system. . . . They had seen for many years syndicates handling revenues greater than those of states, and directing the labors of hundreds of thousands of men with an efficiency and economy unattainable in smaller operations. It had come to be recognized as an axiom that the larger the business the simpler the principles that can be applied to it. . . . Thus it came about that, thanks to the corporations themselves, when it was proposed that the nation should assume their functions, the suggestion implied nothing which seemed impracticable even to the timid. To be sure it was a step beyond any yet taken, a broader generalization, but the very fact that the nation would be the sole corporation in the field would, it was seen, relieve the undertaking of many difficulties with which the partial monopolies had contended.”

“Extension!” he repeated, “where is the extension?”

“In my day,” I replied, “it was considered that the proper functions of government, strictly speaking, were limited to keeping the peace and defending the people against the public enemy, that is, to the military and police powers.”

“And, in heaven’s name, who are the public enemies?” exclaimed Dr. Leete. “Are they France, England, Germany, or hunger, cold and nakedness? In your day governments were accustomed, on the slightest international misunderstanding, to seize upon the bodies of citizens and deliver them over by hundreds of thousands to death and mutilation, wasting their treasures the while like water; and all this oftenest for no imaginable profit to the victims. We have no wars now, and our governments no war
powers, but in order to protect every citizen against hunger, cold and nakedness, and provide for all his physical and mental needs, the function is assumed of directing his industry for a term of years. No, Mr. West, I am sure on reflection you will perceive that it was in your age, not in ours, that the extension of the functions of governments was extraordinary. . . .”

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